4-H. *How does the institute intend to work toward accomplishing its financial goals?*

There are two areas in which the institute has some influence on the finances presented above:

1. The Joint Institutes collectively have engaged OAR Administration in a dialogue over the decline in base funds support. Institute base funds have changed little over the decades and the institutes suffer some of the same problems that OAR faces, namely, flat budgets but increased costs of doing business. With the exception of a one-time 10% adjustment, little progress has been made. The Joint Institutes aspire to a level of base funding which would allow reintroduction of the historically successful post-doctoral program.

2. Through research investigator organizations within UH, JIMAR scientists have worked to preserve and even increase the level of indirect cost recovery reaching the units (e.g., JIMAR) and therefore the investigators. We have had some success but indirect cost recovery (r-funds) is the “drug of choice” (quote from anonymous UH administrator) for officials struggling with shrinking state support. A history of the UH debate over indirect cost recovery may be seen at http://kela.soest.hawaii.edu/UHARI/. UHARI is the University of Hawaii Association of Research Investigators, an ad hoc organization of concerned researchers throughout the entire University of Hawaii system.